Budget Workshop #2
July 14th, 2020
Agenda

- General Fund
  - Fund Overview
  - Department Highlights
  - Fees

- Capital Improvement Plan
  - Debt Administrative Guidelines
  - General Obligation Debt
2021 Budget Themes

- Remaining Structurally Sound
- Continuing Excellence
- Maintaining Our Foundation
Setting the Standard

- Balanced Budget
- Comprehensive Financial Policies
- GFOA Excellence in Finance Reporting Award for 41 Consecutive Years
- GFOA Excellence in Public Annual Financial Report Award
- GFOA Distinguished Budget Presentation Award for 13 Consecutive Years
- ICMA Certificate of Excellence for Performance Measurement
“The City of Olathe’s quality workforce sets the standard for excellence”

- Olathe 2040

✓ 93% citizen satisfaction with the overall quality of service provided by the City
  ✓ #1 in the Nation of 100K + population

✓ 87% citizen satisfaction for quality of customer service received from City Employees

✓ 74% citizen satisfaction with value received for your City Tax Dollars and Fees
  ✓ #1 in the Nation of 100K + population

Source: ETC Institute (2019 Results)
General Fund Economic Analysis
### General Fund

<table>
<thead>
<tr>
<th>Year</th>
<th>2019 Adopted</th>
<th>2020 Adopted</th>
<th>2021 Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>$</td>
<td>$ 130,240,478</td>
<td>$ 135,569,517</td>
<td>$ 134,170,537</td>
</tr>
</tbody>
</table>

7/14/2020
Index of Consumer Confidence

Source: Monthly Consumer Confidence Index® (Produced by The Conference Board)
2019 Included Use Tax Refund of $1.4 million
2020 Includes Anticipated Use Tax Refund of $1.6 million
General Fund: Franchise Fee Revenue

- 2020 Forecast to Budget: -27%
- 2021 Proposed to 2020 Forecast: +20%
General Fund: Licenses and Permits Revenue

<table>
<thead>
<tr>
<th>Year</th>
<th>Budgeted</th>
<th>Actuals</th>
<th>2020 Forecast to Budget</th>
<th>2021 Proposed to 2020 Forecast</th>
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<tbody>
<tr>
<td>2017</td>
<td>$1,500,000</td>
<td>$1,500,000</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>2018</td>
<td>$2,000,000</td>
<td>$2,200,000</td>
<td>-2.2%</td>
<td>7.9%</td>
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<tr>
<td>2019</td>
<td>$2,500,000</td>
<td>$2,700,000</td>
<td>-2.2%</td>
<td>7.9%</td>
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<tr>
<td>2020</td>
<td>$3,000,000</td>
<td>$3,300,000</td>
<td>+7.9%</td>
<td>+7.9%</td>
</tr>
<tr>
<td>2021</td>
<td>$3,500,000</td>
<td>$4,000,000</td>
<td>+7.9%</td>
<td>+7.9%</td>
</tr>
</tbody>
</table>
Forecast to Budget - 23%

Proposed to 2020 Forecast + 22.8%

General Fund: Fines and Forfeits Revenue
General Fund
Revenues by Category

2020 Adopted
- Sales Tax: 50%
- Transfers: 7%
- Charges for Services: 5%
- Franchise Tax: 11%
- Other: 7%
- Property Tax: 20%

2021 Proposed
- Sales Tax: 48%
- Transfers: 7%
- Charges for Services: 6%
- Franchise Tax: 10%
- Other: 8%
- Property Tax: 21%

7/14/2020
General Fund
Expenditures by Category

2020 Adopted
- Personal Services: 64%
- Contractual Services: 18%
- Commodity: 5%
- Capital Outlay: 1%
- Transfers: 12%

2021 Proposed
- Personal Services: 67%
- Contractual Services: 19%
- Commodity: 5%
- Capital Outlay: 1%
- Transfers: 8%
Department Highlights
DEPARTMENT STRUCTURE

City Council

City Auditor

2019-2020 KEY ACCOMPLISHMENTS

• Issued 5 audit-related projects since May 2019
• Re-launched City Auditor webpage
• Conducted full 2020 Risk Assessment and developed 2020 Audit Plan
• Revised 2020 Risk Assessment & Audit Plan for COVID-19 related risk changes
• Served on external audit firm RFP evaluation team
• Established continuous monitoring of ethics reporting website availability and evaluated and acquired data analytics software to pursue automated testing goals
CITY AUDITOR DEPARTMENT

2021 BUDGET SUMMARY

City Auditor Department 2021 Budget = $193,362

2021 DEPARTMENT GOALS

• Perform 2021 risk assessment (utilizing feedback from the City Council and City staff) to highlight areas suitable for 2021 audits

• Using risk assessment, establish a comprehensive 2021 audit workplan, including further development of a program to automate testing of internal controls

• Complete 4 planned projects in 2021

• Complete 1-2 additional special projects to assist/consult with City management improvement/operating initiatives

• Implement 2 more automated internal control tests
2019-2020 KEY ACCOMPLISHMENTS

• Approved Olathe 2040 Strategic Plan by City Council
• Opened New Indian Creek Library
• Maintained AA+ Bond Rating
• Awarded BUILD Transportation Grant for 119th and I-35
• Opened Renovated Lake Olathe Park
• Completed Annual Street Sales Tax Program of Work
• Continued the organizational trend of leading the top results nationwide for DirectionFinder Citizen Survey
CITY MANAGER’S OFFICE

2021 BUDGET SUMMARY
Proposed City Manager’s Office 2021 Budget = $1,664,220

2021 DEPARTMENT GOALS

Quality of Life
• Citizens feel and are safe in person and property
• Provide an excellent employment environment

Economy
• Meet financial challenges of the future with priority-based decision making focused on
• Continue to support economic development and job creation

Infrastructure
• Pursue environmental stewardship

Future Ready
• Implement the Olathe 2040 Future Ready Strategic Plan
• Optimize resources in the most efficient and effective manner

Exceptional Service
• Deliver high quality customer service.
• Utilize community engagement to align service delivery
DEPARTMENT STRUCTURE

City Council

Legislative

2019-2020 KEY ACCOMPLISHMENTS

• Approved Olathe 2040 Strategic Plan by City Council
• Opened New Indian Creek Library
• Maintained AA+ Bond Rating
• Awarded BUILD Transportation Grant for 119th and I-35
• Opened Renovated Lake Olathe Park
• Completed Annual Street Sales Tax Program of Work
• Continued the organizational trend of leading the top results nationwide for DirectionFinder Citizen Survey
Proposed City Council 2021 Budget = $474,491

- Commodity: 12%
- Contractual Services: 28%
- Personal Services: 59%

2021 DEPARTMENT GOALS

- Quality of Life
  - Set foundation to expand railroad quiet zone opportunities
  - Implement policy to include adaptive park facilities in our park system

- Economy
  - Develop tax policy strategies
  - Develop forecasting model that focuses on changing retail environment

- Infrastructure
  - Develop and implement strategies to improve east/west traffic flow
  - Assess street maintenance sales tax achievements and future viability
  - Fund and begin construction of phase II of the police headquarters expansion

- Future Ready
  - Obtain all federal funding reasonably possible for city projects

- Exceptional Service
  - Ensure massage therapy and other licenses are effective in stemming illegal activity
COMMUNICATION & CUSTOMER SERVICE DEPARTMENT

DEPARTMENT STRUCTURE

Communications & Customer Service

Communication & Public Engagement Administration

Customer Service

Community Relations

2019-2020 KEY ACCOMPLISHMENTS

• Resident satisfaction levels remain near the top in the metro and nationally and dramatically exceed averages

• Worked with Federal Legislative Delegation and Public Works to secure $10 million in funding for the 119th and I-35 Interchange project

• Increased the number of residents using City social media platforms and citizen engagement tools including: NextDoor (+24%), Twitter (+15%), Instagram (+135%), YouTube (+40%), Facebook (+19%)

• Customer Experience: Fully implemented customer interaction-based surveys for real-time feedback, analysis and action

• Upgraded utility billing for improved online customer experience including multiple self-serve options: online bulk pickup scheduling, email notification on continuous water usage, customer access to daily water usage (hour/day/week/month)
COMMUNICATION & CUSTOMER SERVICE DEPARTMENT

2021 BUDGET SUMMARY

Proposed Communication & Customer Service Department 2021 Budget = $3,565,405

2021 DEPARTMENT GOALS

- Leverage technology to improve customer experience and engagement both internally and externally (e.g: e-Chat, open data portal, social media, Workplace enhancements, system integrations)
- Align divisions, Olathe Human Relations Commission and Persons with Disabilities Advisory Board efforts to support with Olathe 2040 Strategic Plan

- Lead efforts to advance communication and employee engagement within the organization. Collaborate across departments to enhance communication and engagement platform leveraging state of art technologies
- Set the standard for ease of interactions with City (in person, digital, phone) by providing seamless interactions when where and how customers desire
DEPARTMENT STRUCTURE

FIRE

Planning and Administration
Emergency Services
Community Risk Reduction

2019-2020 KEY ACCOMPLISHMENTS

• Obtained Class 1 rating (best available) from Insurance Services Office’s (ISO) Public Protection Classification (PPCTM) program
• Staffed temporary Station 8 with 24/7 Advanced Life Support (ALS) fire protection services
• Completed renovation of the Emergency Operations Center (EOC)
• Recruited, hired, and trained personnel for Fire Station 8
• Updated codes to the 2018 International Building and Fire Codes and 2017 National Electrical Code
• Upgraded permitting system and customer portal to make available electronic/online permitting for all residential permits
FIRE DEPARTMENT

2021 BUDGET SUMMARY

Proposed Fire Department 2021 Budget = $25,575,927

- Personal Services 85%
- Contractual Services 11%
- Commodities 3%

2021 DEPARTMENT GOALS

- Align all department programs with the Olathe 2040: Future Ready Strategic Plan
- Begin work to update community based Strategic Plan and department self-assessment as part of the accreditation process
- Implement new Record Management System
- Expand electronic/online permitting options to achieve paperless permitting
- Construct and open Fire Training Center and Fire Station 8 to ensure coverage to the southwest portion of the City
INFORMATION TECHNOLOGY DEPARTMENT

DEPARTMENT STRUCTURE

- Information Technology
- CIO Administration
  - Community Solutions
  - Project Management
  - Tech Operations

2019-2020 KEY ACCOMPLISHMENTS

- Launched online applications for all residential building permits
- Launched digital ticketing for Parks and Recreation Park Rangers
- Completed Citywide phone system upgrade - Phase I
- Initiated City Internet upgrade
- Upgraded all end user devices for Police and Municipal Court to Windows 10 to ensure Criminal Justice Information Services (CJIS) compliance
- Upgraded all digital ticketing devices for Police and replaced Mobile Data Terminals for all fire vehicles
INFORMATION TECHNOLOGY DEPARTMENT

2021 BUDGET SUMMARY

Information Technology Department 2021 Budget = $4,989,028

- Commodity: 3%
- Capital Outlay: 1%
- Contractual Services: 27%
- Personal Services: 69%

2021 DEPARTMENT GOALS

• Develop Technology Project Governance model
• Complete online application availability for 100% of permits to facilitate paperless permitting from application to approval
• Explore new records management system for Municipal Court
• Complete Phone System Migration - Phase II
• Complete Datacenter Architecture upgrade
LEGAL DEPARTMENT

DEPARTMENT STRUCTURE

- Legal
  - City Clerk
  - Prosecutor’s Office
  - Court Administration
  - City Attorney’s Office

2019-2020

KEY ACCOMPLISHMENTS

- City Attorney’s Office reviewed or prepared 171 pieces of legislation and 270 contracts
- Court Services Division of the Prosecutor’s Office helped 89% of defendants successfully complete the terms of their diversion or probation and successfully launched the Mental Health Diversion docket
- Municipal Court successfully completed implementation of DigiTicket in coordination with the Police Department
- City Clerk’s Office implemented an automated business licensing module
2021 BUDGET SUMMARY

Proposed Legal Department 2021 Budget = $3,718,306

2021 DEPARTMENT GOALS

- Fully integrate Municipal Court paperless initiative into Prosecutor's Office business processes
- Develop and launch new Municipal Court software system and other technological innovations offering greater functionality and easier resolution of cases
- Implement new document archiving system and expand the use of electronic signatures
- Complete Municipal Court Security Project and implement new operational protocols
- Leverage collaboration opportunities and build relationships with client departments to reduce potential liabilities and legal costs
PARKS AND RECREATION DEPARTMENT

DEPARTMENT STRUCTURE

Parks and Recreation

Administration

Facilities Maintenance

Historic Sites

Parks

Recreation Services

Housing Services

Cemetery

2019-2020 KEY ACCOMPLISHMENTS

• Selected sculptures for the 2020 Downtown Outdoor Sculpture Exhibit
• Completed automated Fire Department bay exhaust systems at all stations
• Maintained high performer status with HUD
• Completed construction of the new Park Operations building
• Expanded the Park Ranger program including authorized citation authority
• Oversaw the July 4th Fireworks display with choreographed music
PARKS AND RECREATION DEPARTMENT

2021 BUDGET SUMMARY
Proposed Parks and Recreation Department 2021 Budget = $21,280,398

- Transfers 21%
- Commodity 8%
- Contractual Services 21%
- Personal Services 51%

2021 DEPARTMENT GOALS

- Expand Giving Grove to all Community Garden sites
- Finalize Department Service Level Agreements
- Expand scheduled annual Customer/Facility Maintenance inspections and work order status

- Complete Public Housing portfolio repositioning
- Enhance the 5K Charity Walk/Run with a Family Fun Day component
- Continue expansion of Park Ranger Services to ensure patron and resource safety
DEPARTMENT STRUCTURE

Police Department

Administration

Support Services

Investigations

Patrol

Special Operations

Personnel/Training

2019-2020 KEY ACCOMPLISHMENTS

- Maintained a five-minute or less response time for emergency calls
- Maintained and/or improved clearance rates through effective and innovative crime solving strategies and investigative technique
- Reduced crash rates by 20% and reduced the severity of accidents by 30% at high crash locations
- Led the region with the continuing efforts and expansion of the Mental Health Co-Responder program to include suicide survivor follow-up program
- Lead in listening, understanding, and addressing any policy issues dealing with police interactions in our community.
- Increased community engagement by providing safety presentations and tours to educate the community about the Police Department and relevant topics
  - “Kickin” It with the Cops
  - Jaegers and Dunn
  - Deaf Community Forum
  - NAACP Forum
- Secured $132,650 in grant funds through Department of Justice and traffic safety programs
**POLICE DEPARTMENT**

**2021 BUDGET SUMMARY**

Proposed Police Department 2021 Budget = $31,440,806

- **Contractual Services**: 9%
- **Commodities**: 3%
- **Personal Services**: 88%

**2021 DEPARTMENT GOALS**

- **Infrastructure**
  - Begin construction on Phase II of the Police Building Expansion project

- **Exceptional Service**
  - Maintain a five-minute or less response time for emergency calls
  - Continue to increase community engagement and police department transparency by providing education the community with innovative and unique programming

- **Quality of Life**
  - Continue to reduce crash rates to include high volume intersections
  - Continue to improve Violent Crime Rate and improve Clearance Rates through effective and innovative crime solving strategies and investigative techniques
  - Continue to lead the region in the efforts and expansion of the Mental Health Co-Responder program to include suicide survivor follow-up program by establishing a new Behavioral Health Unit
  - Lead in listening, understanding and addressing any policy issues dealing with police interactions in our community

7/14/2020
PUBLIC WORKS DEPARTMENT

DEPARTMENT STRUCTURE

Public Works

- Administration
- Field Operations
- Engineering
- Solid Waste
- Strategic Management
- Environmental Services
- Planning Services

2019-2020
KEY ACCOMPLISHMENTS

- Awarded the U.S. Department of Transportation BUILD Transportation Grant ($10 million) for 119th St. and I-35 interchange expansion and improvement project
- Street Preservation completed a combined 98 lane miles of mill and overlay projects for all classifications of roadways
- Continued Unified Development Ordinance updates with developer outreach
- Continued to make substantial progress on the implementation of Asset Management throughout the City
- Entered into a data sharing partnership with Waze, the world’s leading mobile navigation app, to help improve traffic management in Olathe
2021 BUDGET SUMMARY

Proposed Public Works Department 2021 Budget = $84,862,581

2021 DEPARTMENT GOALS

**Future Ready**
- Provide a work environment for employees focused on professional development, personal growth, well-being and safety

**Exceptional Service**
- Improve and/or maintain all levels of customer experience with the Public Works Department by mapping journeys and analyzing transaction and perception survey data

**Infrastructure**
- Provide affordable and sustainable utilities, infrastructure and services to create a desirable community
- Improve and maintain city assets

**Economy**
- Identify ways to improve customer experience, relationships and efficiencies with development community
RESOURCES MANAGEMENT DEPARTMENT

DEPARTMENT STRUCTURE

- Resource Management
- Administration
- Budget and Performance Services
- Human Resources
- Finance Services (Accounting)
- Knowledge Management
- Risk Management
- Procurement

2019-2020

KEY ACCOMPLISHMENTS

- Created a Solid Waste routing system
- Developed Total Cost of Ownership (TCO) for streetlights, signals, ATMS, and signs & markings
- Received GFOA award for the first Popular Annual Financial Report (PAFR)
- In response to the COVID-19 pandemic, coordinated the city-wide internal response to the Families First Coronavirus Response Act and CARES Act, analyzed the financial impact of the pandemic on FY 2020, and coordinated reimbursement opportunities
- Enhanced internal communications with Human Resources live WORKPLACE broadcasts for timely information and interactive conversations
- Expanded Employee Wellbeing program with on-site behavioral coaching
RESOURCES MANAGEMENT DEPARTMENT

2021 BUDGET SUMMARY

Proposed Resource Management Department 2021 Budget = $5,179,029

- Contractual Services: 23%
- Commodities: 2%
- Personal Services: 75%

2021 DEPARTMENT GOALS

Recruit, develop and retain employees committed to excellence
- Align employment practices with a high performing workforce
- Implement Phase II of the Employee Experience initiative

Develop, monitor and uphold transparent, long-term financial plans and policies
- Develop Business Risk Exposure model for water main and stormwater assets
- Expand Total Cost of Ownership Models and Asset Management Plans
- Design a water meter replacement strategy

Collaborate with our customers to understand their needs and deliver insight, support and services
- Expand workforce & succession planning program
- Implement a fully-integrated Human Resources Management System
2021 Proposed General Fund Fees
## Public Works – Right of Way Fee

<table>
<thead>
<tr>
<th>Fee</th>
<th>2020</th>
<th>2021 Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Right of Way</td>
<td>$50 per permit</td>
<td>$50 per adjacent parcel</td>
</tr>
<tr>
<td>Work done w/o ROW permit</td>
<td>New Fee</td>
<td>$100 per adjacent parcel</td>
</tr>
</tbody>
</table>
Right of Way Fee Comparison

* $50 fee based on Olathe's 2020 rate, $1,400 based on proposed 2021 rate
Public Works – Street Cut Fee

<table>
<thead>
<tr>
<th>Fee</th>
<th>2020</th>
<th>2021 Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Street Cut Fee</td>
<td>New Fee</td>
<td>Depreciation Rate * Area Cost per Square Yard for {Streets, Overlay, and Sealcoat} * Area of Influence</td>
</tr>
</tbody>
</table>
Street Cut Comparison

Street Cut Fee Comparison
Comparison based on the Sum of the Cost per Square Yard

- City of Shawnee: $36
- City of Lenexa: $54
- City of Olathe*: $73
- City of Overland Park: $90
- City of Leawood: $108

*Olathe’s proposed 2021 rate, all other 2020 rate
## Police Department - Animal License

<table>
<thead>
<tr>
<th>Fee</th>
<th>2020</th>
<th>2021 Proposed</th>
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</thead>
<tbody>
<tr>
<td>Dog License Late Fee</td>
<td>New Fee</td>
<td>$5 for 30-89 days expired</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$10 for 90-179 days expired</td>
</tr>
<tr>
<td></td>
<td></td>
<td>$20 for 180+ days expired</td>
</tr>
<tr>
<td>Fee</td>
<td>2020</td>
<td>2021 Proposed</td>
</tr>
<tr>
<td>------------------------------------</td>
<td>------</td>
<td>---------------</td>
</tr>
<tr>
<td>Specimen Fee (Rabies Testing)</td>
<td>$75</td>
<td>$105</td>
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</tbody>
</table>
### Fire Department – Occupancy Fee Permit

<table>
<thead>
<tr>
<th>Fee</th>
<th>2020</th>
<th>2021 Proposed</th>
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</thead>
<tbody>
<tr>
<td>Occupancy Permit Fee</td>
<td>New Fee</td>
<td>$100</td>
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</tbody>
</table>
2021 Proposed All Funds Fees
# Insufficient Funds Service Charge

<table>
<thead>
<tr>
<th>Fee</th>
<th>2020</th>
<th>2021 Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dishonored Instrument Fee</td>
<td>$25 per occurrence</td>
<td>$35 per occurrence</td>
</tr>
</tbody>
</table>
2021-2025
Capital Improvement Plan
Capital Improvement Plan Process

- Project Evaluations
- Council Review
- Debt Guidelines
- 5 Year CIP Developed

7/14/2020
Debt
Administrative Guidelines
Debt Service fund balance target is 20%
✓ Proposed 5 year plan maintains target

Percentage of principle amortized over ten years will be > 80%
✓ 78% is amortized over 10 years
Olathe's Percent of Utilized Statutory Debt Limit

City Council's Policy is 70% of Statutory Debt Limit

- 2011: 25%
- 2012: 28%
- 2013: 23%
- 2014: 27%
- 2015: 26%
- 2016: 24%
- 2017: 24%
- 2018: 25%
- 2019: 26%
Percentage of Increase in Issuance to Amortization should not exceed 10%

✔ Total issuance to Amortization is 114%

✔ Increase of issuance to Amortization (less projects with dedicated funding source) is 70%
Debt Administrative Guidelines

The City, whenever possible, will leverage resources with outside funding.
Debt Administrative Guidelines

Percentage of Total Aggregate Net Direct Debt to Market Value should be ≤ 7%
Debt Administrative Guidelines

Total Debt Per Capita for City Debt Shall Be Calculated Each Year of the Proposed CIP

![Graph showing total debt per capita from 2010 to 2025]
## Capital Improvement Plan

<table>
<thead>
<tr>
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<tbody>
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<td>$415,039,884</td>
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7/14/2020
## Transportation Projects
### Capital Improvement Plan

<table>
<thead>
<tr>
<th>Project Name</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>Page #</th>
</tr>
</thead>
<tbody>
<tr>
<td>119th and Pflumm Geometric Improv.</td>
<td>1,625,750</td>
<td>-</td>
<td>-</td>
<td>-</td>
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<td>41</td>
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<tr>
<td>119th Street Woodland to Northgate, Improv. (20 yr Bond)</td>
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<td>-</td>
<td>-</td>
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<td>41,335,000</td>
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<td>135th and Pflumm Geometric Improv.</td>
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<tr>
<td>159th Street &amp; Black Bob Road Improv.</td>
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<td>4,468,750</td>
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<td>-</td>
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<td>44</td>
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<tr>
<td>159th Street and Pflumm Road Improv.</td>
<td>1,075,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>45</td>
</tr>
<tr>
<td>163rd Street and Monticello Rd Improv. (BD*)</td>
<td>-</td>
<td>-</td>
<td>13,125,000</td>
<td>-</td>
<td>46</td>
<td></td>
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<tr>
<td>ATMS Replacement and Repair (Annual)</td>
<td>100,000</td>
<td>100,000</td>
<td>100,000</td>
<td>100,000</td>
<td>100,000</td>
<td>48</td>
</tr>
<tr>
<td>BNSF East Track Quiet Zone</td>
<td>-</td>
<td>-</td>
<td>425,000</td>
<td>-</td>
<td>-</td>
<td>49</td>
</tr>
<tr>
<td>Cedar Creek Pkwy South of College (BD*)</td>
<td>-</td>
<td>9,395,109</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>50</td>
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<tr>
<td>Grade Separation on Santa Fe, Concept Eng.</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>500,000</td>
<td>-</td>
<td>51</td>
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<tr>
<td>I-35 &amp; 119th Interchange Improv.</td>
<td>-</td>
<td>13,000,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>52</td>
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<tr>
<td>Lone Elm Road, Old 56 Hwy to 151st, Improv.</td>
<td>-</td>
<td>13,175,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>53</td>
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<tr>
<td>Mahaffie Circle Improvements</td>
<td>6,000,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>54</td>
</tr>
<tr>
<td>Misc. Sidewalk Repair &amp; Replace. (Annual)</td>
<td>130,000</td>
<td>300,000</td>
<td>315,000</td>
<td>315,000</td>
<td>315,000</td>
<td>55</td>
</tr>
</tbody>
</table>

*100% funded by special assessments; 10-year and 20-year GO Bonds*
## Transportation Projects (con’d)
### Capital Improvement Plan

<table>
<thead>
<tr>
<th>Project Name</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>Page #</th>
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</thead>
<tbody>
<tr>
<td>Pflumm Road, 143rd to 151st, Improv.</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>15,215,000</td>
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<tr>
<td>Ridgeview, 143rd to 151st, Improv.</td>
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<td>6,095,000</td>
<td>-</td>
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<td>-</td>
<td>57</td>
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<tr>
<td>Santa Fe and Ridgeview Geometric Improv.</td>
<td>-</td>
<td>8,180,000</td>
<td>-</td>
<td>-</td>
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<td>58</td>
</tr>
<tr>
<td>Santa Fe, Ridgeview to Mur-Len, Prelim Eng.</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>4,450,000</td>
<td>-</td>
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</tr>
<tr>
<td>Sidewalk Construction (Annual)</td>
<td>400,000</td>
<td>415,000</td>
<td>430,000</td>
<td>445,000</td>
<td>460,000</td>
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<tr>
<td>Spruce St., K-7 to Kansas, Prelim Eng.</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,500,000</td>
<td>61</td>
</tr>
<tr>
<td>Street Preservation Program (Annual)</td>
<td>4,200,000</td>
<td>1,000,000</td>
<td>1,000,000</td>
<td>1,000,000</td>
<td>1,000,000</td>
<td>62</td>
</tr>
<tr>
<td>Street Reconstruction Program (Annual)</td>
<td>5,100,000</td>
<td>5,250,000</td>
<td>5,400,000</td>
<td>5,560,000</td>
<td>5,720,000</td>
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</tr>
<tr>
<td>Streetlight LED Conversion (Annual)</td>
<td>270,000</td>
<td>300,000</td>
<td>300,000</td>
<td>300,000</td>
<td>300,000</td>
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</tr>
<tr>
<td>Structures Repair (Annual)</td>
<td>250,000</td>
<td>250,000</td>
<td>250,000</td>
<td>250,000</td>
<td>250,000</td>
<td>65</td>
</tr>
<tr>
<td>Traffic Signals (Annual)</td>
<td>620,000</td>
<td>575,000</td>
<td>575,000</td>
<td>600,000</td>
<td>600,000</td>
<td>67</td>
</tr>
<tr>
<td>Woodland Road, K-10 to College Blvd.</td>
<td>-</td>
<td>13,076,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
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</tr>
<tr>
<td><strong>Transportation General Obligation Total</strong></td>
<td><strong>19,770,750</strong></td>
<td><strong>75,579,859</strong></td>
<td><strong>25,836,000</strong></td>
<td><strong>26,645,000</strong></td>
<td><strong>51,580,000</strong></td>
<td></td>
</tr>
</tbody>
</table>

*100% funded by special assessments; 10-year and 20-year GO Bonds*
## Non-Transportation Projects

### Capital Improvement Plan

<table>
<thead>
<tr>
<th>Project Name</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>Page #</th>
</tr>
</thead>
<tbody>
<tr>
<td>119th &amp; Renner Land Acquisition and Demolition</td>
<td>1,500,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>75</td>
</tr>
<tr>
<td>City Hall Environmental Systems Reno. &amp; Roof</td>
<td>-</td>
<td>-</td>
<td>3,249,400</td>
<td>-</td>
<td>-</td>
<td>77</td>
</tr>
<tr>
<td>Digital Network Reliability (Annual)</td>
<td>400,000</td>
<td>400,000</td>
<td>400,000</td>
<td>400,000</td>
<td>400,000</td>
<td>78</td>
</tr>
<tr>
<td>Downtown Library* (20 yr Bond)</td>
<td>-</td>
<td>-</td>
<td>25,000,000</td>
<td>-</td>
<td>-</td>
<td>79</td>
</tr>
<tr>
<td>Facility &amp; Parking Lot Improv. &amp; Maintenance (Annual)</td>
<td>400,000</td>
<td>360,000</td>
<td>250,000</td>
<td>250,000</td>
<td>250,000</td>
<td>80</td>
</tr>
<tr>
<td>Fire Station #8</td>
<td>-</td>
<td>7,055,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>81</td>
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<tr>
<td>Fire Training Center (20 yr Bond)</td>
<td>3,000,000</td>
<td>-</td>
<td>-</td>
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<td>82</td>
</tr>
<tr>
<td>Human Resource Management System (HRMS)</td>
<td>1,000,000</td>
<td>-</td>
<td>-</td>
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<td>83</td>
</tr>
<tr>
<td>Modernization of Fire Stations</td>
<td>-</td>
<td>-</td>
<td>1,015,000</td>
<td>-</td>
<td>-</td>
<td>84</td>
</tr>
<tr>
<td>Park Maintenance Facilities (20 yr Bond)</td>
<td>9,500,000</td>
<td>-</td>
<td>-</td>
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<td>85</td>
</tr>
<tr>
<td>Police Building Expansion (20 yr Bond)</td>
<td>-</td>
<td>-</td>
<td>21,700,000</td>
<td>-</td>
<td>-</td>
<td>86</td>
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<tr>
<td><strong>Non-Transportation General Obligation Total</strong></td>
<td>15,800,000</td>
<td>7,815,000</td>
<td>51,614,400</td>
<td>650,000</td>
<td>650,000</td>
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</tr>
<tr>
<td><strong>General Obligation Grand Total</strong></td>
<td>35,570,750</td>
<td>83,394,859</td>
<td>77,450,400</td>
<td>27,295,000</td>
<td>52,230,000</td>
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</tr>
</tbody>
</table>

*Funded by a dedicated funding source – The library debt mill levy*
## 2021 General Fund Capital Improvement Plan (CIP) Cash

<table>
<thead>
<tr>
<th>Project Name</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>Page #</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transportation Master Plan</td>
<td>-</td>
<td>-</td>
<td>200,000</td>
<td>200,000</td>
<td>-</td>
<td>68</td>
</tr>
<tr>
<td>Public Building Maintenance</td>
<td>200,000</td>
<td>550,000</td>
<td>550,000</td>
<td>550,000</td>
<td>550,000</td>
<td>76</td>
</tr>
<tr>
<td>Park and Facility Renovation</td>
<td>350,000</td>
<td>350,000</td>
<td>350,000</td>
<td>350,000</td>
<td>350,000</td>
<td>15</td>
</tr>
<tr>
<td><strong>Total CIP Cash</strong></td>
<td>550,000</td>
<td>900,000</td>
<td>1,100,000</td>
<td>1,100,000</td>
<td>900,000</td>
<td></td>
</tr>
</tbody>
</table>
# 2021 General Fund Capital Improvement Plan (CIP) Street Excise Tax

## Project List

<table>
<thead>
<tr>
<th>Project Name</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>Page #</th>
</tr>
</thead>
<tbody>
<tr>
<td>167th and Ridgeview Geometric Improv.</td>
<td>175,000</td>
<td>670,000</td>
<td>2,115,000</td>
<td>-</td>
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<td>47</td>
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<tr>
<td>Total Street Excise Tax</td>
<td>175,000</td>
<td>670,000</td>
<td>2,115,000</td>
<td>-</td>
<td>-</td>
<td></td>
</tr>
</tbody>
</table>
2021 General Fund
Capital Improvement Plan (CIP) Signal Excise Tax

<table>
<thead>
<tr>
<th>Project Name</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>Page #</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sunset and Ridgeview Intersection Improv.</td>
<td>105,000</td>
<td>700,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>66</td>
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<tr>
<td>Total Signal Excise Tax</td>
<td>105,000</td>
<td>700,000</td>
<td>-</td>
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<td>-</td>
<td></td>
</tr>
</tbody>
</table>
2021 Budget Calendar

- **July 7**
  - City Manager’s Presentation
  - Budget Workshop #1
    - Recreation, Park Sales Tax, Street Maintenance Sale Tax Funds

- **July 14**
  - Chamber Budget Presentation
  - Budget Workshop #2
    - General Fund

- **July 21**
  - Budget Workshop #3
    - Water and Sewer, Stormwater, Solid Waste Fund, and Library Fund

- **Aug 4**
  - Public Hearing

- **Aug 18**
  - Budget Adoption